

	ROUTING	AND	RECOR	D SHEET
SUBJECT: (Optional)	Faciliti			
FROM: Daniel A. Childs, Jr. Comptroller		. [EXTENSION	No. Com 9 7 87 811 DATE 9 January 1987
TO: (Officer designation, room number, and building)	DAT	FORWARDED	OFFICER'S	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
DDA	8 HA	N 97	12	For coordination
2.				
Executive Registry	9 JAN	1987	AL	
5. ·		0.1	K 1	
Executive Director		i5Jan	21	For signature
A Acting DCI	1 6	JAN 1	387	Cec.
EXDIR				buyer this on the
).				De A Sa Big
				02 Bil
•		(
		:		
				B-102-15

Sanitized Copy Approved for Release 2011/07/22 : CIA-RDP90G00152R000100130003-2

25X1 25X1

25X1

ŜTĂT

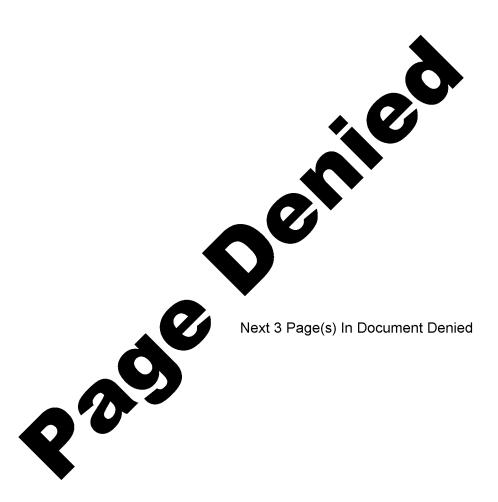
25X1 25X1

25X1

25**X**1

25**X**1

25X1



SECRET

SUBJECT: Facilities Projects Costs

Some Management Lessons

25X1

25X1

10. Not surprisingly, we nave learned several painful lessons from reviewing the whole space/facilities issue over the past year. The following are the most important of those lessons.

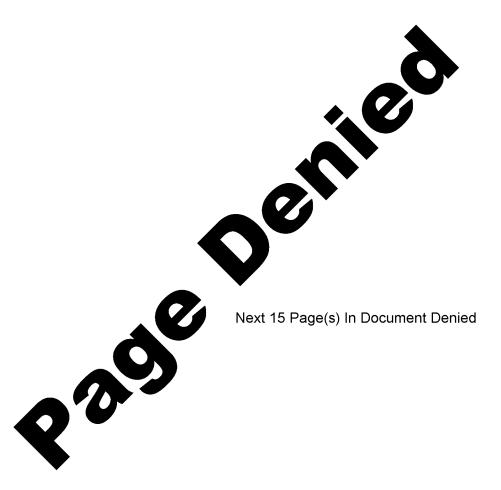
We must do a better job of giving those in the Executive branch and
Congress who examine our resource requests an earlier insight into the
problems that we expect to face in the future. Frankly, our dogged
insistence until the last year that, somehow, we would all fit into the
New Headquarters Building has only made it harder to present the case for
ļ , , , , , , , , , , , , , , , , , , ,

-- Planning for facilities management must be based on better data on all types of personnel who will be housed in Agency buildings. We can no longer ignore, as we did in sizing the New Headquarters Building, the space required for part-time staff, Agency contractors, and commercial contractors who work under our direct supervision. By 1989, for example, we estimate that personnel in these categories will comprise more than percent of our workforce in the Washington metropolitan area.

-- We must place greater emphasis on consolidated project management-particularly tight configuration control--and program review than we have
done in the past. I have asked the DDA to put into place mechanisms to
keep me and other senior Agency managers more fully informed on this
aspect of these facilities investments.

-- We need to do a better job in integrating various projects across the Agency. The increase in communications costs in the New Building Support program, for example, reflects the lack of a clear translation to the project office of the implications of the Agency-wide explosion in the use of ADP. In all fairness to our people, however, it must also be pointed out that the almost constant flow of new communications products and concepts from industry over the last few years has made an already difficult problem immensely more complex.

												stions				
facilitie				Plea	se	1et	me	know	if	you	wish	additi	ional	detai	ls	on
these in	ves	stment	s.													



25X1

25X1 25X1

25X1